

*This is to certify that on Thu 16 Mar 2017*

# Marcelo Kaihara

Demonstrated a fundamental level of Scrum mastery, proving an understanding of Scrum as described in the Scrum Guide and the concepts of applying Scrum.

In recognition of this, Scrum.org is pleased to provide this certification.



## Professional Scrum Master I



Improving the Profession of Software Development

*Ken Schwaber*